

Doug Parker  
Chief Executive Officer  
American Airlines, Inc.



March 19, 2020

The Honorable Steven Mnuchin  
Secretary  
U.S. Department of Treasury  
Washington, D.C. 20220

The Honorable Nancy Pelosi  
Speaker  
U.S. House of Representatives  
Washington, D.C. 20515

The Honorable Kevin McCarthy  
Minority Leader  
U.S. House of Representatives  
Washington, D.C. 20515

The Honorable Mitch McConnell  
Majority Leader  
U.S. Senate  
Washington, D.C. 20510

Honorable Charles Schumer  
Minority Leader  
U.S. Senate  
Washington, D.C. 20510

Secretary Mnuchin, Speaker Pelosi, Leader McCarthy, Leader McConnell & Leader Schumer:

American Airlines is proud to safely transport and serve nearly 600,000 passengers every day. We are 130,000 employees strong and 85% unionized. Together, we implore our country's leadership to act quickly to ensure our livelihoods are protected and our country's air system remains intact.

This pandemic and its impact are unprecedented. And while the U.S. government is taking urgent action to protect public health, our industry is seeing an extraordinary erosion in demand for air travel. American recently announced it is reducing international capacity by 75% year over year, and domestically reducing flying by nearly 30% from last year. This is equivalent to parking 135 of American's 150 widebody aircraft, and parking approximately 300 narrowbody aircraft. Without passengers on those aircraft, American and every other airline, can't afford to fly. And without airplanes to fly, mechanics, flight attendants, pilots, dispatchers, fleet, and airport workers, just to name a few, will lose the ability to provide for their families. Importantly, we share a common goal to keep employees on payroll so that American is ready to fly when this crisis is behind us.

The actions taken by American to date, while substantial, will not be enough to overcome the impacts COVID-19 is having on our industry. We join with the President and many members of Congress who have recognized that a vibrant airline industry is fundamental to our national security, freedom, safety and commercial enterprise. We urge you to take all available steps to invest in the continued viability of the industry and our airline so that we can properly lead our country's return to stability when this crisis inevitably subsides.

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The investment being sought by our airline is necessary to ensure its continued viability and to, most importantly, lessen the impact of this pandemic on our employees and passengers. American vows to do its part to seek additional liquidity from capital markets.

However, governmental assistance, with appropriate conditions, is an essential component of our path to sustainability and recovery.

The President has pledged that the airline industry will be “number one” on the list of those to receive federal assistance. We, management and labor of American Airlines, join together to support that pledge and urge you to promptly provide our industry and our airline the appropriate and necessary support. Any sustained damage to our industry and the supply chain is contrary to our national interests.

We are grateful for your leadership and we stand ready to support your efforts.

Very Respectfully,

Capt. Eric Ferguson  
President  
Allied Pilots Association

Lori Bassani  
National President  
Association of Professional  
Flight Attendants

Capt. David Bourne  
Director  
Airline Division – International  
Brotherhood of Teamsters

Chris Shelton  
President  
Communication Workers of  
America

Sito Pantoja  
General Vice President  
International Association of  
Machinists and Aerospace  
Workers

Alex Garcia  
International Executive Vice  
President  
Transport Workers Union

Damon Wood  
President  
Professional Airline Flight  
Control Association – AAL

